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The University did not have the same freedom to operate or degree of choice with participation in the USS as this was a national pension scheme and it remained an essential pa

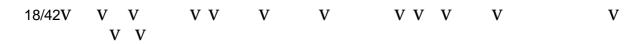
for academic and senior professional staff. Previously wholly a DB scheme, USS became a hybrid (part DB and part DC) with effect from 1 April 2016.

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The Committee received an oral report from the Acting Vice-Chancellor on the

It was noted that in terms of student recruitment and financial performance the University had performed well in 2017/18. Key challenges for the University had been the University of Reading Malaysia, NSS results and the student experience, particularly in regard to the Library refurbishment.

[the Acting Vice-Chancellor left the meeting]



The Committee received a paper prepared by the Vice-Chancellor (Sir David Bell)

The Committee noted that during the transition period the President of Council would set objectives for the Acting Vice-Chancellor, and that the Acting Vice-Chancellor would in turn review the objectives set for members of UEB for 2018/19.

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Tuesday 29 January 2019 at 2.00 pm Tuesday 11 Jen &MCID 4≱(d8 y)9(1)- gt10-4(.)-3(3)8(0)-2()9(1)m

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