

24/67 A meeting of the Council was held on Thursday 26 September 2024 at 10am in Room 201 Carrington Building, Whiteknights.

Present:

The President	(in the Chair)
The Vice Presidents	(Mr K. Corrigan and Mrs K. Owen)
The Vice-Chancellor	
The Deputy-Vice-Chancellor	
The Pro-Vice-Chancellor	(Dr C Baylon)
The Pro-Vice-Chancellor	(Professor E. McCrum)
The Pro-Vice-Chancellor	(Professor D. Zaum)

Mr S. Alexander	Mr P. Milhofer
Professor E. Beleska -Spasova	Mr P. Milner
Mrs P. Egan	Mrs S. Plank
Professor R. Frazier	Mrs S. Peck
Mr S. Ghandi	Dr C. Shaw
Mr J Haxell	Professor K. Strohfeldt
Mr J. Jack	Dr J. Young
Mr A. McCallum	

In attendance:

The Director of Finance
Mrs E Murphy-Boyce (minute secretary)
The Director of Estates (for 24/74 only)

Apologies had been received from Mr S. Ali, Professor J. Gibbins and Mrs S. Maple

24/68 President's opening remarks

The President:

- Welcomed Mrs Peck and Mr Milner to Council as new lay members and thanked them for their valuable contribution to the Council Sub-Committees they had recently attended. The President noted that Mr Lee would be joining as a further lay member in January 2025, and would be attending the November Council.
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AİcİŖŰMç†ç9ŸcŰHŖŰ Ű İJ Ű HİJİHİJŸİJİJŰΞMMΦ-2020. The President noted that Mr
Evans had been a member of the Strategy and Finance Committee and chaired
the Investments Committee during his time on Council, as well as being Vice-
President, and that he

- Professor McCrum gave a short account of the history of the English language, from Old English to Modern English, and the influence of other languages on it. He also discussed the role of the English language in the world today, and the challenges it faces in the future.

[YüY 5 RÜMÄIYhJt tYI ~H9I2 ü kft comments, questions were invited from Council.

In response to questions from Council Members on the Student Minds Mental Health 9öçIqIJAÚq s c t w c n I J I J t q ö c q h z I q ö I J I Ú h Y I ü ç q r Y Ü Y Ü q ö I J 9 ö ç I q I J A Ú H z t R Ü M q ö I J Ö Ü R 2 I J t R q ! k t submission, would be shared with Council members.

Action: [Professor McCrum] to circulate information about the Student Minds Mental c I J c ü q ö 9 ö ç I q I J A Ú H z t R Ü M q ö I J Ö Ü R 2 I J t R q ! k t w I J t G Y Ü t I J q Y 9 Y z Ü H R ü ü I J ü H I J t c ö I J c t Y h q ö I J November meeting.

Members of Council noted the many types of support provided to students and asked 5 ö I q ö I J I q ö I J I J 5 I J I J t R ü R c I w ü J 2 I J ü t Y h t z G G Y I q Ú Ü G ü c H I J h Y I t q c Q In response the Vice-Chancellor and Professor McCrum informed Council that the support was intentionally Ü Y q ö I J t c ü I J h Y I t q c Q c t h Y I t q z t I J Ü q t n ü q ö Y z n ö 5 I J ü H I J R Ü M t z G G Y I q s c t c 2 c R ü c H ü I J h Y I t q c Q it came in form of self help resources, a peer support network, line manager support c Ü t q ö I J Ö Ü R 2 I J t R q ! k t E ü G ü Y I J I J t t R t q c Ü H I J Ä I Y M I c ü ü I J 5 ö R H ö s c t c h I J I J t z G G Y I q t I J I vice available to colleagues any time of the day or night, 365 days a year. The Services could be accessed via phone or email. ? I ~ I J t I J I A Ú Ü ö R t I Y ü I J c t 9 ö ç R I Y h q ö I J Ö Ü R 2 I J t R q ! k t People and Culture Committee, advised that it had at its most recent meeting reviewed eviewDxÄex

Dr Baylon explained that she would give Council a short summary of the global picture. The presentation would be circulated to Council members after the meeting. Dr Baylon mentioned that links were embedded within the presentation, should Council members wish to look at the information in more detail, following the meeting. Dr Baylon split her presentation into two parts, the first part covering the global picture and the second part covering the second key markets.

Action: Council to provide presentation with relevant links to Council Members

7. Council to provide presentation with relevant links to Council Members

campuses, so as to avoid the impact of the negative rhetoric pushed by the previous government. [Redacted, section 43].

- Invited Professor Elena Beleska-Spasova to give a short presentation on the activities of Henley

Professor Beleska-Spasova provided some political background on South Africa for Council. She informed Council that following a change in government the country was experiencing more stability and a more inclusive society but that there were still high rates of crime and unreliable infrastructure.

Professor Beleska-Spasova set out the educational context of the country, including that currently only 6% of High School graduates in South Africa get a place in Higher Education. Dr Beleska-

The President informed members that they would receive a presentation from the Director of Finance on the proposed mitigations for the 2024/25 academic year, where the mitigations and the implications of not agreeing would be explained.

24/72 Feedback on questions posed by President of Council

Council had the following feedback to the two questions raised by the President of Council

- They noted the magnitude of the shortfall in particular schools, which was £21.6m in 2023/24, which was a significant increase on the £15.5m in 2022/23. This was due to a combination of factors, including the impact of the cost of living crisis, the impact of the pandemic, and the impact of the increase in the cost of energy.
- They were surprised by the actions of the Russell Group universities in terms of their response to the cost of living crisis. They noted that the Russell Group universities had implemented a range of measures to support their students, including providing financial support, offering flexible payment arrangements, and providing access to food banks.

impacted in a similar way.

- They noted that there were a lot of factors outside the direct control of the Council that had contributed to the shortfall, including the impact of the cost of living crisis, the impact of the pandemic, and the impact of the increase in the cost of energy.

They also noted that the Council had taken a number of steps to address the shortfall, including implementing a range of measures to reduce costs, such as reducing the number of staff, reducing the number of courses, and reducing the number of services. They also noted that the Council had implemented a range of measures to support its students, including providing financial support, offering flexible payment arrangements, and providing access to food banks.

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- In terms of impact into future years – ၵူဝ်ၼ်ႈတီႈၶိူင်ႈမီးပဵၼ်သုတေသနလွင်ႈၵူၼ်း

The Director of Finance talked Council members through the ideas the Executive Board were bringing to Council in order to reduce possible mitigations totalling £11million, as follows:

- Pay Award £5.5m
- Additional School savings £2m
- Research & Innovation and Digital Technology Services (DTS) savings £0.275m
- Additional Directorate savings of £0.75m
- Removing posts to support growth £2.5m
- Other potential savings

The Director of Finance provided further detail on the proposed mitigations as follows:

(a) A deferral of the implementation of the pay award. A full 11-month deferral is estimated to save around £5.5m (based on an assumption of a 2.5% pay award).

This decision, would be to defer all of the two stage pay award to the second stage in March 2025. This decision would be to defer all of the two stage pay award to the second stage in March 2025. This decision would be to defer all of the two stage pay award to the second stage in March 2025.

(b) A reduction in the number of posts. A reduction in the number of posts is estimated to save around £2m. This would be in addition to the planned academic savings of £4.4m for 2024/25.

2. Debt

[Redacted, section 43].

1. [Redacted, section 43].
2. [Redacted, section 43].
3. [Redacted, section 43].

[illegible]

Resolved:

1. That, in preparing the recommendations for November’s meeting, the University Executive Board’s suggested level of mitigations for 2024-25 is the right order of magnitude, and that more major and lasting change will be expected from 2025/26

[illegible]

Resolved:

2. [Redacted, section 43].

24/74 Loddon Garden Village (LGV)

The President of Council informed Council that Loddon Garden Village plans were now at a critical stage of development, and that she hoped members had taken the opportunity to read through the detail in the background reading papers.

He noted that Council were being asked to approve four items, in short that that the
 A J N Z C R Y U N P É Z H U R T R Y U H Y Z U I G I Y H I J I T Y U Q O I J H C T R T of narrowing the disposal options
 to three. The President informed Council that the Director of Estates, Andrew Casselden
 would be attending Council during this item in order to provide any further information
 required and answer any questions Council had.

The Vice-Chancellor provided some background information on LGV, informing Council

Council members noted the very good progress made in the area of intersectionality

