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Risk Number	
9	Academic Planning and Resource – Estates Insufficient funds for significant capital project requirements

The mitigation actions should be clarified, this is about the funding available for the
 Capital Programme, rather than the delivery of individual projects. The Director of rogr

The project was now paused pending identification of external funding sources. Such sources could include EPC contracts which involved a third party funding the project with the University and the funder sharing the benefits of supply.

The solar panels fitted to the Edith Morley building were performing well above expectation and continued energy efficiency such as IT upgrades and the rationalisation of the University's central servers, had delivered almost 100 tCO₂ and £45,000 of annual savings.

- Business Travel

Emissions had grown by a further 8.5% year-on-year and now accounted for 33% of the University's total carbon footprint. Work was on going in conjunction with Meteorology to better understand the data.

Water

Water consumption reductions were significantly less than previously reported and were currently at 16% against the 2011/12 baseline. This was the result of a combination of faulty meters, some large leaks, and the opening of the TVSP Gateway building. Halls water consumption has fallen 7% year-on-year.

There had not been as much attention on water consumption as energy. Going forward there would be more focus on water consumption and lessons would be learned from the problems that had been identified. It was anticipated that there would be improvement over time.

Waste

Waste reduction was well ahead of the per person target standing at a 15% reduction per person compared to a 5% target for 2021. Recycling was more static and was unlikely to meet its target, however this was in part due to the success of reuse schemes which had reduced the need for recycling

The Waste Strategy had delivered £303,400 revenue savings over the last 3 years,

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